

2014-15 Budget Detail

APPENDIX A

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>Chief Executive/ Strategic Director (Corporate Services)</b>								
<b>STRATEGIC MANAGEMENT</b>								
<b>Chief Executive/Strategic Director (Corporate Services) : Mark Williams</b>								
CORPORATE INITIATIVES & CONTINGENCY	Expenditure	10,000	0	(10,000)	10,000	10,000	0	<i>Carry forward for Symphony project funding.</i>
	Income	0	0	0			0	
<b>Portfolio Holder : Cllr Ric Pallister</b>	<b>TOTAL</b>	<b>10,000</b>	<b>0</b>	<b>(10,000)</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	
MANAGEMENT BOARD	Expenditure	595,410	519,290	(76,120)	77,390	77,390	1,270	<i>Carry forward for Interns &amp; Apprentice salary commitments.</i>
<b>Portfolio Holder : Cllr Ric Pallister</b>	Income	0	(7)	(7)			(7)	
	<b>TOTAL</b>	<b>595,410</b>	<b>519,283</b>	<b>(76,127)</b>	<b>77,390</b>	<b>77,390</b>	<b>1,263</b>	
<b>TOTAL STRATEGIC MANAGEMENT</b>	<b>Expenditure</b>	<b>605,410</b>	<b>519,290</b>	<b>(86,120)</b>	<b>87,390</b>	<b>87,390</b>	<b>1,270</b>	
	<b>Income</b>	<b>0</b>	<b>(7)</b>	<b>(7)</b>	<b>0</b>	<b>0</b>	<b>(7)</b>	
	<b>TOTAL</b>	<b>605,410</b>	<b>519,283</b>	<b>(86,127)</b>	<b>87,390</b>	<b>87,390</b>	<b>1,263</b>	
<b>FINANCE AND CORPORATE SERVICES</b>								
<b>Assistant Director : Donna Parham</b>								
<b>FINANCIAL SERVICES</b>								
<b>Service Manager : Amanda Card</b>								
AUDIT	Expenditure	105,540	112,766	7,226			7,226	
<b>Portfolio Holder : Cllr Tim Carroll</b>	Income	0	(8,649)	(8,649)			(8,649)	
	<b>TOTAL</b>	<b>105,540</b>	<b>104,117</b>	<b>(1,423)</b>	<b>0</b>	<b>0</b>	<b>(1,423)</b>	
CORPORATE COSTS	Expenditure	4,231,980	4,221,425	(10,555)			(10,555)	<i>Insurance premiums lower than expected.</i>
<b>Portfolio Holder : Cllr Tim Carroll</b>	Income	(3,313,350)	(3,317,594)	(4,244)			(4,244)	
	<b>TOTAL</b>	<b>918,630</b>	<b>903,831</b>	<b>(14,799)</b>	<b>0</b>	<b>0</b>	<b>(14,799)</b>	
ASSET MANAGEMENT	Expenditure	57,810	62,124	4,314			4,314	<i>Additional legal costs.</i>
<b>Portfolio Holder : Cllr Tim Carroll</b>	Income	(2,000)	(8,524)	(6,524)			(6,524)	<i>Additional rent &amp; way leaves.</i>
	<b>TOTAL</b>	<b>55,810</b>	<b>53,600</b>	<b>(2,210)</b>	<b>0</b>	<b>0</b>	<b>(2,210)</b>	
FINANCIAL SERVICES	Expenditure	676,450	670,503	(5,947)			(5,947)	
<b>Portfolio Holder : Cllr Tim Carroll</b>	Income	(28,770)	(22,671)	6,099			6,099	
	<b>TOTAL</b>	<b>647,680</b>	<b>647,832</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>152</b>	<i>As expected.</i>
TREASURY MANAGEMENT	Expenditure	320,700	316,773	(3,927)			(3,927)	
<b>Portfolio Holder : Cllr Tim Carroll</b>	Income	(587,340)	(587,776)	(436)			(436)	<i>The investment income overachieved against the original budget, this was due to extending the average length of investments to achieve higher returns 0.92% and good performance from the property fund which achieved a 5.53% return for the year. The overall rate achieved on all investments was 1.45%. The surplus has been moved to a Treasury Management Reserve as the base rate is now forecast to be lower for longer and also the return on the property fund could be affected if there is a dip in the economy.</i>
	<b>TOTAL</b>	<b>(266,640)</b>	<b>(271,003)</b>	<b>(4,363)</b>	<b>0</b>	<b>0</b>	<b>(4,363)</b>	
<b>TOTAL FINANCIAL SERVICES</b>	<b>Expenditure</b>	<b>5,392,480</b>	<b>5,383,591</b>	<b>(8,889)</b>	<b>0</b>	<b>0</b>	<b>(8,889)</b>	
	<b>Income</b>	<b>(3,931,460)</b>	<b>(3,945,214)</b>	<b>(13,754)</b>	<b>0</b>	<b>0</b>	<b>(13,754)</b>	
	<b>TOTAL</b>	<b>1,461,020</b>	<b>1,438,377</b>	<b>(22,643)</b>	<b>0</b>	<b>0</b>	<b>(22,643)</b>	

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		£	£	£	£	£	£	
<b>ICT SERVICES</b>								
<b>Service Manager : Roger Brown</b>								
INFORMATION SYSTEMS	Expenditure	1,058,380	1,015,853	(42,527)	10,000	10,000	(32,527)	Staff savings whilst recruiting. Carry forward requested for integration of Indigo & Wi-Fi provision.
Portfolio Holder : Cllr Henry Hobhouse	Income	(20,530)	(15,592)	4,938			4,938	
	TOTAL	1,037,850	1,000,261	(37,589)	10,000	10,000	(27,589)	
<b>TOTAL INFORMATION SYSTEMS</b>	<b>Expenditure</b>	<b>1,058,380</b>	<b>1,015,853</b>	<b>(42,527)</b>	<b>10,000</b>	<b>10,000</b>	<b>(32,527)</b>	
	<b>Income</b>	<b>(20,530)</b>	<b>(15,592)</b>	<b>4,938</b>	<b>0</b>	<b>0</b>	<b>4,938</b>	
	<b>TOTAL</b>	<b>1,037,850</b>	<b>1,000,261</b>	<b>(37,589)</b>	<b>10,000</b>	<b>10,000</b>	<b>(27,589)</b>	
<b>PROCUREMENT AND RISK MANAGEMENT</b>								
<b>Service Manager : Gary Russ</b>								
PROCUREMENT AND RISK MANAGEMENT	Expenditure	258,710	242,517	(16,193)			(16,193)	Central Support Services - Expenditure on corporate budgets remained well underspent for the period, with office supplies being very positive. Canteen - Sale's income has been underachieved by £27k - this is primarily due to the fall in demand from internal departments. Sales have increased with the additional usage by SCC but not enough to catch up with the decline in sales in the first half of the year. Costs of provisions have increased whilst trying to embed a new menu.
	Income	(99,270)	(76,825)	22,445			22,445	
Portfolio Holder : Cllr Tim Carroll	TOTAL	159,440	165,692	6,252	0	0	6,252	
<b>TOTAL PROCUREMENT AND RISK MANAGEMENT</b>	<b>Expenditure</b>	<b>258,710</b>	<b>242,517</b>	<b>(16,193)</b>	<b>0</b>	<b>0</b>	<b>(16,193)</b>	
	<b>Income</b>	<b>(99,270)</b>	<b>(76,825)</b>	<b>22,445</b>	<b>0</b>	<b>0</b>	<b>22,445</b>	
	<b>TOTAL</b>	<b>159,440</b>	<b>165,692</b>	<b>6,252</b>	<b>0</b>	<b>0</b>	<b>6,252</b>	
<b>REVENUES AND BENEFITS</b>								
<b>Service Manager : Ian Potter</b>								
REVENUES & BENEFITS	Expenditure	1,522,610	1,589,110	66,500			66,500	As a result of the Government's Real Time Information initiative there has been a significant increase in housing benefit overpayments. These are being recognised as debtors and as a result of this year end adjustment the income has substantially increased.
Portfolio Holder : Cllr Tim Carroll	Income	(365,400)	(669,289)	(303,889)			(303,889)	
	TOTAL	1,157,210	919,821	(237,389)	0	0	(237,389)	
HOUSING BENEFIT SUBSIDY	Expenditure	45,846,330	44,750,651	(1,095,679)			(1,095,679)	There is only a small overspend at end of year. Our subsidy claim will be audited later this year and any final adjustments will be made.
Portfolio Holder : Cllr Tim Carroll	Income	(46,777,160)	(45,626,514)	1,150,646			1,150,646	
	TOTAL	(930,830)	(875,863)	54,967	0	0	54,967	
<b>TOTAL REVENUES AND BENEFITS</b>	<b>Expenditure</b>	<b>47,368,940</b>	<b>46,339,761</b>	<b>(1,029,179)</b>	<b>0</b>	<b>0</b>	<b>(1,029,179)</b>	
	<b>Income</b>	<b>(47,142,560)</b>	<b>(46,295,803)</b>	<b>846,757</b>	<b>0</b>	<b>0</b>	<b>846,757</b>	
	<b>TOTAL</b>	<b>226,380</b>	<b>43,958</b>	<b>(182,422)</b>	<b>0</b>	<b>0</b>	<b>(182,422)</b>	
<b>TOTAL FINANCE AND CORPORATE SERVICES</b>	<b>Expenditure</b>	<b>54,078,510</b>	<b>52,981,722</b>	<b>(1,096,788)</b>	<b>10,000</b>	<b>10,000</b>	<b>(1,086,788)</b>	
	<b>Income</b>	<b>(51,193,820)</b>	<b>(50,333,434)</b>	<b>860,386</b>	<b>0</b>	<b>0</b>	<b>860,386</b>	
	<b>TOTAL</b>	<b>2,884,690</b>	<b>2,648,288</b>	<b>(236,402)</b>	<b>10,000</b>	<b>10,000</b>	<b>(226,402)</b>	

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		£	£	£	£	£	£	
<b>LEGAL AND CORPORATE SERVICES</b>								
Assistant Director : Ian Clarke								
<b>DEMOCRATIC SERVICES</b>								
Service Manager : Angela Cox								
DEMOCRATIC & SUPPORT SERVICES	Expenditure	1,129,640	1,071,279	(58,361)	51,420	51,420	(6,941)	Electoral Registration - was within budget despite the introduction of Individual Electoral Registration in 2014/15. District and Parish Elections - as expected given the unusually high number of by-elections at parish level and the preparations for the district and parish elections. Management Corp and Dem Costs - Staffing underspend due to reduced hours agreed as part of Lean review of the service in 2014. Printing costs continue to be an overspend but not so much as the previous financial year and we hope to resolve this to some extent in the next financial year by encouraging Councillors to use tablets to access Council Agendas. Carry forward on Members Training to be requested to cover the Induction Training programme in May / June 2015. Democratic Representation - Councillors IT equipment in May 2015 to cost £24,000, to be funded in part from carry forward request. Members Travelling is underspent and Councillors Pension contributions will cease from May 2015 as they will no longer be eligible to join or continue in the pension scheme. Again, I will be requesting some carry forwards to cover new Member training in May/June 2015.
Portfolio Holder : Cllr Peter Seib	Income	(97,980)	(129,282)	(31,302)			(31,302)	
	TOTAL	1,031,660	941,997	(89,663)	51,420	51,420	(38,243)	
<b>TOTAL DEMOCRATIC &amp; SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>1,129,640</b>	<b>1,071,279</b>	<b>(58,361)</b>	<b>51,420</b>	<b>51,420</b>	<b>(6,941)</b>	
	<b>Income</b>	<b>(97,980)</b>	<b>(129,282)</b>	<b>(31,302)</b>	<b>0</b>	<b>0</b>	<b>(31,302)</b>	
	<b>TOTAL</b>	<b>1,031,660</b>	<b>941,997</b>	<b>(89,663)</b>	<b>51,420</b>	<b>51,420</b>	<b>(38,243)</b>	
<b>LEGAL SERVICES</b>								
Service Manager : Angela Watson								
LEGAL SERVICES	Expenditure	556,760	559,108	2,348			2,348	We are underspent on the salaries budget, as we have been carrying a vacancy for the planning solicitor post. However, the underspend from the salaries budget has been used as we have temporarily filled this vacancy with a locum solicitor. I hope to be advertising the vacancy by the end of May/early June, with someone in post in the Autumn. We also had to find a small proportion of funding for a redundancy fee that wasn't budgeted for. However, income has been strong this year mainly due to the volume of s106 agreements that the team has worked on - up from £40K last year to £95K this year. This has helped to absorb any overspend.
Portfolio Holder : Cllr Tim Carroll	Income	(65,810)	(113,382)	(47,572)			(47,572)	
	TOTAL	490,950	445,726	(45,224)	0	0	(45,224)	

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		£	£	£	£	£	£	
LAND CHARGES	Expenditure	154,820	305,732	150,912			150,912	The overspend on 'Consultant & Professional Fees' is as a result of the litigation which all local land charge authorities have been party to. There was no way of predicting this expenditure, or unfortunately of avoiding it! We are also showing an overspend on other consultants fee nominal, which is the amount we are charged by the County Council for the search information they provide to us. This expenditure is difficult to predict as it is directly related to the number of search requests that we receive during the year. Land charge activity slowed down a bit during the second half of the year, which meant we spent less other consultant fees, than we originally thought, but we also revised our outturn target income figure. It is still unclear whether the current level of our charges is sustainable, so we should not assume that this level of income is guaranteed for future years. Nonetheless, income was still nearly £57K above target.
Portfolio Holder : Cllr Tim Carroll	Income TOTAL	(421,310) (266,490)	(478,348) (172,616)	(57,038) 93,874	0	0	(57,038) 93,874	
RIGHTS OF WAY	Expenditure	35,970	31,469	(4,501)			(4,501)	We are showing an underspend on adverts/promotions and travelling allowances, as a direct result of the low level of Diversion Order work that was progressed during the year. As I had previously reported, any income would have come through during the latter part of the year but it was dependent on Orders being confirmed, as this is the point at which we can issue invoices. Some progress was made with Diversion Order work during the year, but we did not get any to the point of confirmation and therefore we received no income. The Lean Review into Legal Services identified the need to concentrate on Diversion & Temporary Closure work and to jettison any other forms of rights of way work, so we should not see a repeat of this situation during 15/16, though it remains to be seen whether £26K can be achieved.
Portfolio Holder : Cllr Tim Carroll	Income TOTAL	(26,500) 9,470	(168) 31,301	26,332 21,831	0	0	26,332 21,831	
<b>TOTAL LEGAL SERVICES</b>	<b>Expenditure</b>	<b>747,550</b>	<b>896,309</b>	<b>148,759</b>	<b>0</b>	<b>0</b>	<b>148,759</b>	
	<b>Income</b>	<b>(513,620)</b>	<b>(591,898)</b>	<b>(78,278)</b>	<b>0</b>	<b>0</b>	<b>(78,278)</b>	
	<b>TOTAL</b>	<b>233,930</b>	<b>304,411</b>	<b>70,481</b>	<b>0</b>	<b>0</b>	<b>70,481</b>	

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		£	£	£	£	£	£	
<b>FRAUD AND DATA MANAGEMENT</b>								
<b>Service Manager : Lynda Creek</b>								
FRAUD AND DATA MANAGEMENT	Expenditure	95,740	90,827	(4,913)			(4,913)	Some costs, such as fraud training, met from corporate budgets.
Portfolio Holder : Cllr Tim Carroll	Income	0	0	0			0	
	TOTAL	95,740	90,827	(4,913)	0	0	(4,913)	
<b>TOTAL FRAUD AND DATA MANAGEMENT</b>	<b>Expenditure</b>	<b>95,740</b>	<b>90,827</b>	<b>(4,913)</b>	<b>0</b>	<b>0</b>	<b>(4,913)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>95,740</b>	<b>90,827</b>	<b>(4,913)</b>	<b>0</b>	<b>0</b>	<b>(4,913)</b>	
<b>HUMAN RESOURCES</b>								
<b>Service Manager : Mike Holliday</b>								
HUMAN RESOURCES	Expenditure	318,750	307,847	(10,903)			(10,903)	Overall for the year there was a small underspend against budget.
Portfolio Holder : Cllr Ric Pallister	Income	(12,310)	(12,673)	(363)			(363)	
	TOTAL	306,440	295,174	(11,266)	0	0	(11,266)	
<b>TOTAL HUMAN RESOURCES</b>	<b>Expenditure</b>	<b>318,750</b>	<b>307,847</b>	<b>(10,903)</b>	<b>0</b>	<b>0</b>	<b>(10,903)</b>	
	<b>Income</b>	<b>(12,310)</b>	<b>(12,673)</b>	<b>(363)</b>	<b>0</b>	<b>0</b>	<b>(363)</b>	
	<b>TOTAL</b>	<b>306,440</b>	<b>295,174</b>	<b>(11,266)</b>	<b>0</b>	<b>0</b>	<b>(11,266)</b>	
<b>TOTAL LEGAL SERVICES AND CORPORATE SERVICES</b>	<b>Expenditure</b>	<b>2,291,680</b>	<b>2,366,262</b>	<b>74,582</b>	<b>51,420</b>	<b>51,420</b>	<b>126,002</b>	
	<b>Income</b>	<b>(623,910)</b>	<b>(733,853)</b>	<b>(109,943)</b>	<b>0</b>	<b>0</b>	<b>(109,943)</b>	
	<b>TOTAL</b>	<b>1,667,770</b>	<b>1,632,409</b>	<b>(35,361)</b>	<b>51,420</b>	<b>51,420</b>	<b>16,059</b>	
<b>TOTAL CHIEF EXECUTIVE</b>	<b>Expenditure</b>	<b>56,975,600</b>	<b>55,867,274</b>	<b>(1,108,326)</b>	<b>148,810</b>	<b>148,810</b>	<b>(959,516)</b>	
	<b>Income</b>	<b>(51,817,730)</b>	<b>(51,067,294)</b>	<b>750,436</b>	<b>0</b>	<b>0</b>	<b>750,436</b>	
	<b>TOTAL</b>	<b>5,157,870</b>	<b>4,799,980</b>	<b>(357,890)</b>	<b>148,810</b>	<b>148,810</b>	<b>(209,080)</b>	
<b>Strategic Director (Place and Performance): Rina Singh</b>								
<b>PLACE AND PERFORMANCE</b>								
<b>Service Manager : Rina Singh</b>								
POLICY & PERFORMANCE	Expenditure	115,830	115,021	(809)			(809)	On budget, no comment to be made.
Portfolio Holder : Cllr Ric Pallister	Income	0	0	0			0	
	TOTAL	115,830	115,021	(809)	0	0	(809)	
<b>TOTAL PLACE AND PERFORMANCE</b>	<b>Expenditure</b>	<b>115,830</b>	<b>115,021</b>	<b>(809)</b>	<b>0</b>	<b>0</b>	<b>(809)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>115,830</b>	<b>115,021</b>	<b>(809)</b>	<b>0</b>	<b>0</b>	<b>(809)</b>	

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		£	£	£	£	£	£	
<b>ECONOMY</b>								
<b>Assistant Director : Martin Woods</b>								
<b>ECONOMIC DEVELOPMENT</b>								
<b>Service Manager : David Julian</b>								
ECONOMIC DEVELOPMENT	Expenditure	801,050	798,285	(2,765)			(2,765)	Underspends from salary vacancies and increased Yeovil Innovation Centre rental income. Occupancy was running at 85% but using 70% of the floor space.
Portfolio Holder : Cllr Jo Roundell-Greene	Income	(589,990)	(699,716)	(109,726)			(109,726)	
	TOTAL	211,060	98,569	(112,491)	0	0	(112,491)	
TOURISM	Expenditure	247,160	223,209	(23,951)			(23,951)	Staff turnover at the Tourist Information Offices resulted in salaries underspending. Funding from BIS flood grant has been used to increase distribution of tourist information leaflets and the unused monies will fund further promotions in 2015.
Portfolio Holder : Cllr Sylvia Seal	Income	(129,550)	(126,300)	3,250			3,250	
	TOTAL	117,610	96,909	(20,701)	0	0	(20,701)	
HERITAGE	Expenditure	65,200	70,060	4,860			4,860	Additional costs from publishing of the calendar but this also increased the income
Portfolio Holder : Cllr Sylvia Seal	Income	(620)	(8,951)	(8,331)			(8,331)	
	TOTAL	64,580	61,109	(3,471)	0	0	(3,471)	
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>Expenditure</b>	<b>1,113,410</b>	<b>1,091,554</b>	<b>(21,856)</b>	<b>0</b>	<b>0</b>	<b>(21,856)</b>	
	<b>Income</b>	<b>(720,160)</b>	<b>(834,967)</b>	<b>(114,807)</b>	<b>0</b>	<b>0</b>	<b>(114,807)</b>	
	<b>TOTAL</b>	<b>393,250</b>	<b>256,587</b>	<b>(136,663)</b>	<b>0</b>	<b>0</b>	<b>(136,663)</b>	
<b>DEVELOPMENT CONTROL</b>								
<b>Service Manager : David Norris</b>								
DEVELOPMENT CONTROL	Expenditure	1,635,280	1,570,028	(65,252)			(65,252)	An underspend on expenditure is as a result of a cautious approach to refilling vacancies. 2014/15 has led to pressure and additional workloads, these have been managed effectively to cope with the exceptional increase in applications, which has also led to a significant increase in income.
Portfolio Holder : Cllr Peter Seib	Income	(1,196,950)	(1,565,121)	(368,171)			(368,171)	
	TOTAL	438,330	4,907	(433,423)	0	0	(433,423)	
<b>TOTAL DEVELOPMENT CONTROL</b>	<b>Expenditure</b>	<b>1,635,280</b>	<b>1,570,028</b>	<b>(65,252)</b>	<b>0</b>	<b>0</b>	<b>(65,252)</b>	
	<b>Income</b>	<b>(1,196,950)</b>	<b>(1,565,121)</b>	<b>(368,171)</b>	<b>0</b>	<b>0</b>	<b>(368,171)</b>	
	<b>TOTAL</b>	<b>438,330</b>	<b>4,907</b>	<b>(433,423)</b>	<b>0</b>	<b>0</b>	<b>(433,423)</b>	
<b>SPATIAL POLICY</b>								
<b>Service Manager : Paul Wheatley</b>								
PLANNING POLICY	Expenditure	288,970	283,024	(5,946)			(5,946)	
Portfolio Holder : Cllr Tim Carroll	Income	(12,010)	(6,064)	5,946			5,946	
	TOTAL	276,960	276,960	0	0	0	0	
TRANSPORT	Expenditure	40,580	40,404	(176)			(176)	
Portfolio Holder : Cllr Henry Hobhouse	Income	0	0	0			0	
	TOTAL	40,580	40,404	(176)	0	0	(176)	
<b>Service Manager : Martin Woods</b>								
STRATEGIC HOUSING	Expenditure	190,590	211,378	20,788			20,788	<i>Small underspend mainly from savings in salary costs &amp; IS purchases.</i>
Portfolio Holder : Cllr Tim Carroll	Income	0	(26,480)	(26,480)			(26,480)	
	TOTAL	190,590	184,898	(5,692)	0	0	(5,692)	
<b>TOTAL SPATIAL POLICY</b>	<b>Expenditure</b>	<b>520,140</b>	<b>534,806</b>	<b>14,666</b>	<b>0</b>	<b>0</b>	<b>14,666</b>	
	<b>Income</b>	<b>(12,010)</b>	<b>(32,544)</b>	<b>(20,534)</b>	<b>0</b>	<b>0</b>	<b>(20,534)</b>	

Group with Elements		Annual Budget £	Actual to 31st March £	Variance to 31st March £	Carry Forwards Submitted £	Carry Forwards Recommended by Management £	Variance expected 31/03/15 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
	TOTAL	508,130	502,262	(5,868)	0	0	(5,868)	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>EQUALITIES</b>								
Service Manager : Jo Morgan								
EQUALITIES & DIVERSITY	Expenditure	57,830	52,685	(5,145)	5,240	5,240	95	Carry forward for final payment of work in preparing shop mobility guide & a hearing loop system that had been ordered but not received by the year end.
Portfolio Holder : Cllr Jo Roundell Greene	Income	0	(100)	(100)			(100)	
	TOTAL	57,830	52,585	(5,245)	5,240	5,240	(5)	
TOTAL EQUALITIES	Expenditure	57,830	52,685	(5,145)	5,240	5,240	95	
	Income	0	(100)	(100)	0	0	(100)	
	TOTAL	57,830	52,585	(5,245)	5,240	5,240	(5)	
TOTAL ECONOMY	Expenditure	3,326,660	3,249,073	(77,587)	5,240	5,240	(72,347)	
	Income	(1,929,120)	(2,432,732)	(503,612)	0	0	(503,612)	
	TOTAL	1,397,540	816,341	(581,199)	5,240	5,240	(575,959)	
<b>COMMUNITIES</b>								
Assistant Director : Helen Rutter & Kim Close								
<b>COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS</b>								
Service Manager : Helen Rutter & Kim Close								
CENTRAL COMMUNITIES TEAM	Expenditure	141,210	132,630	(8,580)			(8,580)	Saving due to reduced management costs during the year. Salary budget adjusted for 15/16.
Portfolio Holder : Cllr Ric Pallister	Income	0	0	0			0	
	TOTAL	141,210	132,630	(8,580)	0	0	(8,580)	
COMMUNITY SAFETY	Expenditure	48,080	58,422	10,342			10,342	
Portfolio Holder : Cllr Peter Gubbins	Income	0	(8,500)	(8,500)			(8,500)	
	TOTAL	48,080	49,922	1,842	0	0	1,842	
Service Manager : Dave Crisfield								
THIRD SECTOR AND PARTNERSHIPS	Expenditure	234,280	207,631	(26,649)	25,000	25,000	(1,649)	Underspend due to secondment creating long term vacancy. £25k sought as carry forward to complete project work, not undertaken due to lack of capacity, on digital inclusion.
Portfolio Holder : Cllr Sylvia Seal	Income	0	0	0			0	
	TOTAL	234,280	207,631	(26,649)	25,000	25,000	(1,649)	
TOTAL COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS	Expenditure	423,570	398,683	(24,887)	25,000	25,000	113	
	Income	0	(8,500)	(8,500)	0	0	(8,500)	
	TOTAL	423,570	390,183	(33,387)	25,000	25,000	(8,387)	



Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>LOCAL STRATEGIC PARTNERSHIP</b>								
<b>Service Manager : Helen Rutter</b>								
LOCAL STRATEGIC PARTNERSHIP	Expenditure	54,500	55,500	1,000			1,000	
	Income	(28,400)	(29,400)	(1,000)			(1,000)	
	TOTAL	26,100	26,100	0	0	0	0	
<b>TOTAL LOCAL STRATEGIC PARTNERSHIP</b>	<b>Expenditure</b>	<b>54,500</b>	<b>55,500</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	
	<b>Income</b>	<b>(28,400)</b>	<b>(29,400)</b>	<b>(1,000)</b>	<b>0</b>	<b>0</b>	<b>(1,000)</b>	
	<b>TOTAL</b>	<b>26,100</b>	<b>26,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>AREA EAST</b>								
<b>Service Manager : Helen Rutter</b>								
EAST AREA DEVELOPMENT	Expenditure	185,660	185,275	(385)	1,000	1,000	615	Carry forward requested for outstanding grant approved for Moat Garden, Castle Cary.
<b>Area Chairman : Cllr Nick Weeks</b>	Income	(3,800)	(4,459)	(659)			(659)	
	TOTAL	181,860	180,816	(1,044)	1,000	1,000	(44)	
EAST GRANTS	Expenditure	39,070	21,596	(17,474)	17,470	17,470	(4)	Carry forward requests for approved grants to Wincanton Work Hub, Heart of Wessex Local Action Group & Community Safety Action Partnership.
<b>Area Chairman : Cllr Nick Weeks</b>	Income	0	0	0			0	
	TOTAL	39,070	21,596	(17,474)	17,470	17,470	(4)	
EAST PROJECTS	Expenditure	73,010	73,012	2			2	
<b>Area Chairman : Cllr Nick Weeks</b>	Income	(73,010)	(73,012)	(2)			(2)	
	TOTAL	0	0	0	0	0	0	
<b>TOTAL AREA EAST</b>	<b>Expenditure</b>	<b>297,740</b>	<b>279,883</b>	<b>(17,857)</b>	<b>18,470</b>	<b>18,470</b>	<b>613</b>	
	<b>Income</b>	<b>(76,810)</b>	<b>(77,471)</b>	<b>(661)</b>	<b>0</b>	<b>0</b>	<b>(661)</b>	
	<b>TOTAL</b>	<b>220,930</b>	<b>202,412</b>	<b>(18,518)</b>	<b>18,470</b>	<b>18,470</b>	<b>(48)</b>	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>AREA NORTH</b>								
<b>Service Manager : Charlotte Jones</b>								
NORTH AREA DEVELOPMENT	Expenditure	197,900	176,653	(21,247)	20,000	20,000	(1,247)	Remaining budget related to monies held for 'Business Flood Recovery & Future Resilience'. A carry forward has been requested as supported by Area North Committee.
<b>Area Chairman : Cllr Shane Pledger</b>	Income	(10,000)	(10,000)	0			0	
	<b>TOTAL</b>	<b>187,900</b>	<b>166,653</b>	<b>(21,247)</b>	<b>20,000</b>	<b>20,000</b>	<b>(1,247)</b>	
NORTH GRANTS	Expenditure	19,980	16,982	(2,998)	3,000	3,000	2	Variance relates to grants for projects still to be completed and paid out. Anticipate payment to be made early 15/16 therefore carry forward requested to enable this to happen.
<b>Area Chairman : Cllr Shane Pledger</b>	Income	0	0	0			0	
	<b>TOTAL</b>	<b>19,980</b>	<b>16,982</b>	<b>(2,998)</b>	<b>3,000</b>	<b>3,000</b>	<b>2</b>	
<b>TOTAL AREA NORTH</b>	<b>Expenditure</b>	<b>217,880</b>	<b>193,635</b>	<b>(24,245)</b>	<b>23,000</b>	<b>23,000</b>	<b>(1,245)</b>	
	<b>Income</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>207,880</b>	<b>183,635</b>	<b>(24,245)</b>	<b>23,000</b>	<b>23,000</b>	<b>(1,245)</b>	
<b>AREA SOUTH</b>								
<b>Service Manager : Kim Close</b>								
SOUTH AREA DEVELOPMENT	Expenditure	287,260	309,731	22,471			22,471	Remaining funds for Community Safety Partnership requested as carry forward.
<b>Area Chairman : Cllr Peter Gubbins</b>	Income	(55,430)	(80,554)	(25,124)	3,830	3,830	(21,294)	
	<b>TOTAL</b>	<b>231,830</b>	<b>229,177</b>	<b>(2,653)</b>	<b>3,830</b>	<b>3,830</b>	<b>1,177</b>	
SOUTH GRANTS	Expenditure	37,160	33,052	(4,108)	2,660	2,660	(1,448)	Carry forward requested for the delayed work re Yeovil Bus
<b>Area Chairman : Cllr Peter Gubbins</b>	Income	0	0	0			0	
	<b>TOTAL</b>	<b>37,160</b>	<b>33,052</b>	<b>(4,108)</b>	<b>2,660</b>	<b>2,660</b>	<b>(1,448)</b>	
SOUTH PROJECTS	Expenditure	14,450	14,446	(4)			(4)	
<b>Area Chairman : Cllr Peter Gubbins</b>	Income	(14,450)	(14,446)	4			4	
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL AREA SOUTH</b>	<b>Expenditure</b>	<b>338,870</b>	<b>357,229</b>	<b>18,359</b>	<b>2,660</b>	<b>2,660</b>	<b>21,019</b>	
	<b>Income</b>	<b>(69,880)</b>	<b>(95,000)</b>	<b>(25,120)</b>	<b>3,830</b>	<b>3,830</b>	<b>(21,290)</b>	
	<b>TOTAL</b>	<b>268,990</b>	<b>262,229</b>	<b>(6,761)</b>	<b>6,490</b>	<b>6,490</b>	<b>(271)</b>	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>AREA WEST</b>								
<b>Service Manager : Andrew Gillespie</b>								
WEST AREA DEVELOPMENT	Expenditure	255,120	261,200	6,080			6,080	£11k income received from external secondment needs to be carried forward to 2015/16 to cover costs of backfilling the post.
<b>Area Chairman : Cllr Angie Singleton</b>	Income	(20,250)	(37,334)	(17,084)	10,870	10,870	(6,214)	
	TOTAL	234,870	223,866	(11,004)	10,870	10,870	(134)	
WEST GRANTS	Expenditure	49,090	49,092	2			2	
<b>Area Chairman : Cllr Angie Singleton</b>	Income	(14,370)	(14,375)	(5)			(5)	
	TOTAL	34,720	34,717	(3)	0	0	(3)	
WEST PROJECTS	Expenditure	41,910	36,951	(4,959)			(4,959)	Variation largely due to underspend on repairs & maintenance and service costs.
<b>Area Chairman : Cllr Angie Singleton</b>	Income	(34,310)	(32,524)	1,786			1,786	
	TOTAL	7,600	4,427	(3,173)	0	0	(3,173)	
<b>TOTAL AREA WEST</b>	<b>Expenditure</b>	<b>346,120</b>	<b>347,243</b>	<b>1,123</b>	<b>0</b>	<b>0</b>	<b>1,123</b>	
	<b>Income</b>	<b>(68,930)</b>	<b>(84,233)</b>	<b>(15,303)</b>	<b>10,870</b>	<b>10,870</b>	<b>(4,433)</b>	
	<b>TOTAL</b>	<b>277,190</b>	<b>263,010</b>	<b>(14,180)</b>	<b>10,870</b>	<b>10,870</b>	<b>(3,310)</b>	
<b>TOTAL STRATEGIC DIRECTOR - PLACE &amp; PERFORMANCE</b>	<b>Expenditure</b>	<b>5,121,170</b>	<b>4,996,267</b>	<b>(124,903)</b>	<b>74,370</b>	<b>74,370</b>	<b>(50,533)</b>	
	<b>Income</b>	<b>(2,183,140)</b>	<b>(2,737,336)</b>	<b>(554,196)</b>	<b>14,700</b>	<b>14,700</b>	<b>(539,496)</b>	
	<b>TOTAL</b>	<b>2,938,030</b>	<b>2,258,931</b>	<b>(679,099)</b>	<b>89,070</b>	<b>89,070</b>	<b>(590,029)</b>	
<b>Strategic Director - (Operations and Customer Focus): Vega Sturgess</b>								
<b>OPERATIONS AND CUSTOMER FOCUS</b>								
<b>Service Manager : Jason Toogood</b>								
CUSTOMER SERVICES	Expenditure	493,790	469,412	(24,378)			(24,378)	Underspend against staffing costs due to vacancies throughout the year. Underspend against training budget and IS support due to delay in move to new system, costs will now be incurred in next financial year.
<b>Portfolio Holder : Cllr Nick Weeks</b>	Income	0	(4,094)	(4,094)			(4,094)	
	TOTAL	493,790	465,318	(28,472)	0	0	(28,472)	
RESOLUTION AND PRINTING	Expenditure	86,110	80,954	(5,156)			(5,156)	Reduced use of printing function by Internal SSDC Services over the past few years is generally causing under achievement against budgeted income. However, a review of the fees and charges resulted in an increased income of 5% compared to the previous year. A review of this service will take place during 2015/16, starting with equipment, where it is predicted that efficiencies can be made.
<b>Portfolio Holder : Cllr Nick Weeks</b>	Income	(109,770)	(86,152)	23,618			23,618	
	TOTAL	(23,660)	(5,198)	18,462	0	0	18,462	
<b>TOTAL OPERATIONS AND CUSTOMER FOCUS</b>	<b>Expenditure</b>	<b>579,900</b>	<b>550,366</b>	<b>(29,534)</b>	<b>0</b>	<b>0</b>	<b>(29,534)</b>	
	<b>Income</b>	<b>(109,770)</b>	<b>(90,246)</b>	<b>19,524</b>	<b>0</b>	<b>0</b>	<b>19,524</b>	
	<b>TOTAL</b>	<b>470,130</b>	<b>460,120</b>	<b>(10,010)</b>	<b>0</b>	<b>0</b>	<b>(10,010)</b>	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>ENVIRONMENT</b>								
Assistant Director : Laurence Willis								
<b>ENVIRONMENTAL HEALTH</b>								
Service Manager : Alasdair Bell								
HOUSING STANDARDS	Expenditure	236,570	226,387	(10,183)			(10,183)	Saving on expenditure relates to vacant hours due to secondment of officer during the year & associated travel expenses. Home Aid income linked to Disabled Facilities Grant payments down £11K against that budgeted. This has been compensated by Housing Standards fee income achieved (£15K) but not budgeted, creating an overall surplus. Difference of £5K is grant income not budgeted but paid out above so reducing the surplus variance on expenditure above.
Portfolio Holder : Cllr Peter Seib	Income	(67,450)	(76,437)	(8,987)			(8,987)	
	TOTAL	169,120	149,950	(19,170)	0	0	(19,170)	
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	915,160	859,635	(55,525)			(55,525)	Variance largely due to vacant hours of Officer post & savings made on equipment, tools & materials which is linked to reduction in income meaning less purchases needed. Also attributable to this is the reduction in travel expenses. Under achievement of budget relates to pest control income being below target by £10k and Pollution, Prevention & Control income also being down.
	Income	(85,220)	(70,397)	14,823			14,823	
Portfolio Holder : Cllr Peter Seib	TOTAL	829,940	789,238	(40,702)	0	0	(40,702)	
ENFORCEMENT	Expenditure	135,510	136,797	1,287			1,287	Variance on expenditure reflects the slight increase on income. Fines & Penalty income above that targeted for year.
Portfolio Holder : Cllr Peter Seib	Income	(3,000)	(4,686)	(1,686)			(1,686)	
	TOTAL	132,510	132,111	(399)	0	0	(399)	
<b>TOTAL ENVIRONMENTAL HEALTH</b>	<b>Expenditure</b>	<b>1,287,240</b>	<b>1,222,819</b>	<b>(64,421)</b>	<b>0</b>	<b>0</b>	<b>(64,421)</b>	
	<b>Income</b>	<b>(155,670)</b>	<b>(151,520)</b>	<b>4,150</b>	<b>0</b>	<b>0</b>	<b>4,150</b>	
	<b>TOTAL</b>	<b>1,131,570</b>	<b>1,071,299</b>	<b>(60,271)</b>	<b>0</b>	<b>0</b>	<b>(60,271)</b>	
<b>CIVIL CONTINGENCIES MANAGER</b>								
Service Manager : Pam Harvey								
CIVIL CONTINGENCIES	Expenditure	138,210	139,454	1,244			1,244	This budget has underspent in this year due to the reduction in the Civil Contingencies Manager's hours and a reduction in overtime payments as there have been less emergencies in this year than in previous years. The income from East Devon District Council for Civil Contingencies work has gone some way to offsetting the Civil Contingencies partnership funding shortfall.
Portfolio Holder : Cllr Henry Hobhouse	Income	(860)	(8,889)	(8,029)			(8,029)	
	TOTAL	137,350	130,565	(6,785)	0	0	(6,785)	
<b>TOTAL CIVIL CONTINGENCIES</b>	<b>Expenditure</b>	<b>138,210</b>	<b>139,454</b>	<b>1,244</b>	<b>0</b>	<b>0</b>	<b>1,244</b>	
	<b>Income</b>	<b>(860)</b>	<b>(8,889)</b>	<b>(8,029)</b>	<b>0</b>	<b>0</b>	<b>(8,029)</b>	
	<b>TOTAL</b>	<b>137,350</b>	<b>130,565</b>	<b>(6,785)</b>	<b>0</b>	<b>0</b>	<b>(6,785)</b>	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>ENGINEERING AND PROPERTY SERVICES</b>								
<b>Service Manager : Garry Green</b>								
PROPERTY MANAGEMENT	Expenditure	1,321,370	1,382,834	61,464			61,464	Overspends on security & alarms at B'way (£39k), Professional Consultant fees for various special projects (£30K) - this is reduced by general underspends elsewhere. Commercial property rents remained above budget by £20K. However, public office income was below targeted, and rents & service charges for Brympton Way were initially reduced.
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	Income	(696,530)	(676,903)	19,627			19,627	
	TOTAL	624,840	705,931	81,091	0	0	81,091	
CAR PARKING	Expenditure	1,169,230	1,152,198	(17,032)			(17,032)	Savings on wages, plant, utilities & payments to contractors for gritting of car parks have been made to compensate the high costs of payments due to 3rd parties for their share of income and for NNDR exceeding that budgeted. Net affect still leaves an underspend to go towards loss of income. £30K of under achievement of income relates to season tickets and the remainder is due to less pay and display income than that budgeted.
<b>Portfolio Holder : Cllr Henry Hobhouse &amp; Cllr Tim Carroll</b>	Income	(2,433,630)	(2,388,997)	44,633			44,633	
	TOTAL	(1,264,400)	(1,236,799)	27,601	0	0	27,601	
ENGINEERING SERVICES	Expenditure	734,390	618,604	(115,786)	65,000	65,000	(50,786)	Savings achieved across all individual areas of engineering including salaries, but mostly from Birchfield & Land Drainage & Public Conveniences. CCTV shows underspend but this is project work requested to be carried forward into 15/16. Increased income from Street, Naming & Numbering (£13.5k) and service charges to Town Councils for toilet contract provisions (£23k).
<b>Portfolio Holder : Cllr Henry Hobhouse</b>	Income	(97,080)	(129,203)	(32,123)			(32,123)	
	TOTAL	637,310	489,401	(147,909)	65,000	65,000	(82,909)	
<b>TOTAL ENGINEERING AND PROPERTY SERVICES</b>	<b>Expenditure</b>	<b>3,224,990</b>	<b>3,153,636</b>	<b>(71,354)</b>	<b>65,000</b>	<b>65,000</b>	<b>(6,354)</b>	
	<b>Income</b>	<b>(3,227,240)</b>	<b>(3,195,103)</b>	<b>32,137</b>	<b>0</b>	<b>0</b>	<b>32,137</b>	
	<b>TOTAL</b>	<b>(2,250)</b>	<b>(41,467)</b>	<b>(39,217)</b>	<b>65,000</b>	<b>65,000</b>	<b>25,783</b>	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>BUILDING CONTROL</b>								
<b>Service Manager : Dave Durrant</b>								
BUILDING CONTROL	Expenditure	620,750	609,074	(11,676)			(11,676)	Savings on travel, salaries, training and consultant fees were achieved. Income in March was £39k disappointingly low for March. The total building reg charge income was £470k for the year, slightly less than 13/14 and not the budgeted £497k
<b>Portfolio Holder : Cllr Peter Seib</b>	Income	(670,420)	(647,782)	22,638			22,638	
	TOTAL	(49,670)	(38,708)	10,962	0	0	10,962	
<b>TOTAL BUILDING CONTROL</b>	<b>Expenditure</b>	<b>620,750</b>	<b>609,074</b>	<b>(11,676)</b>	<b>0</b>	<b>0</b>	<b>(11,676)</b>	
	<b>Income</b>	<b>(670,420)</b>	<b>(647,782)</b>	<b>22,638</b>	<b>0</b>	<b>0</b>	<b>22,638</b>	
	<b>TOTAL</b>	<b>(49,670)</b>	<b>(38,708)</b>	<b>10,962</b>	<b>0</b>	<b>0</b>	<b>10,962</b>	
<b>STREETSCENE</b>								
<b>Service Manager : Chris Cooper</b>								
HORTICULTURE & GROUNDS MAINTENANCE & STREETCLEANING	Expenditure	2,925,690	3,122,238	196,548			196,548	Overspends on the budgets were due to purchasing labour and materials to acquire additional works which reflect in the income totals. In addition to this, we invested into areas of the service which required replacement or enhancement in order to meet challenges in the future. Income figures were generally higher than projected and have helped fund service improvements and the delivery of a higher level of service provision. This is particularly pleasing as it reflects a culture of 'doing good business' that we have worked hard to instil.
<b>Portfolio Holder : Cllr Jo Roundell Greene</b>	Income	(1,286,350)	(1,538,435)	(252,085)			(252,085)	
	TOTAL	1,639,340	1,583,803	(55,537)	0	0	(55,537)	
<b>TOTAL STREETSCENE</b>	<b>Expenditure</b>	<b>2,925,690</b>	<b>3,122,238</b>	<b>196,548</b>	<b>0</b>	<b>0</b>	<b>196,548</b>	
	<b>Income</b>	<b>(1,286,350)</b>	<b>(1,538,435)</b>	<b>(252,085)</b>	<b>0</b>	<b>0</b>	<b>(252,085)</b>	
	<b>TOTAL</b>	<b>1,639,340</b>	<b>1,583,803</b>	<b>(55,537)</b>	<b>0</b>	<b>0</b>	<b>(55,537)</b>	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>WASTE &amp; RECYCLING</b>								
<b>Assistant Director : Laurence Willis</b>								
WASTE COLLECTION	Expenditure	5,622,600	5,571,950	(50,650)			(50,650)	The waste budget has underspent by £118k on a net budget of £4.2m. The overall budget is complex and consists of fixed contractual costs plus three further main elements that are subject to fluctuation eg recycling credits which fluctuate according to the commitment of individual households. Both contract and recycling credits are in the SWP budget. New and replacement bin costs (which fluctuate due to new housing demand and weather conditions) and garden waste income which is subject to user take up are both in SSDC budget lines. The underspend is due to a pleasing increase in recycling performance and some staff savings resulting in SWP budget underspend of £31.6k. A focus on garden waste marketing has resulted in strong garden waste sales performance at £56k above target set. This is good news as it allows confidence in achieving the increased income generation targets (savings) for 15-16 and 16-17.
Portfolio Holder : Cllr Jo Roundell Greene	Income	(1,405,160)	(1,472,153)	(66,993)			(66,993)	
	TOTAL	4,217,440	4,099,797	(117,643)	0	0	(117,643)	
<b>TOTAL WASTE COLLECTION</b>	<b>Expenditure</b>	<b>5,622,600</b>	<b>5,571,950</b>	<b>(50,650)</b>	<b>0</b>	<b>0</b>	<b>(50,650)</b>	
	<b>Income</b>	<b>(1,405,160)</b>	<b>(1,472,153)</b>	<b>(66,993)</b>	<b>0</b>	<b>0</b>	<b>(66,993)</b>	
	<b>TOTAL</b>	<b>4,217,440</b>	<b>4,099,797</b>	<b>(117,643)</b>	<b>0</b>	<b>0</b>	<b>(117,643)</b>	
<b>LICENSING</b>								
<b>Service Manager : Nigel Marston</b>								
LICENSING	Expenditure	271,090	297,371	26,281			26,281	Expenditure was high due to cost of agency staff for scanning preparatory work prior to office move and maternity cover. The knowledge test that was introduced also required a new software system. Income was high due to a large number of out of area drivers making applications for taxi licences. This will not continue as new policy prevents this.
Portfolio Holder : Cllr Peter Seib	Income	(308,930)	(333,438)	(24,508)			(24,508)	
	TOTAL	(37,840)	(36,067)	1,773	0	0	1,773	
<b>TOTAL LICENSING</b>	<b>Expenditure</b>	<b>271,090</b>	<b>297,371</b>	<b>26,281</b>	<b>0</b>	<b>0</b>	<b>26,281</b>	
	<b>Income</b>	<b>(308,930)</b>	<b>(333,438)</b>	<b>(24,508)</b>	<b>0</b>	<b>0</b>	<b>(24,508)</b>	
	<b>TOTAL</b>	<b>(37,840)</b>	<b>(36,067)</b>	<b>1,773</b>	<b>0</b>	<b>0</b>	<b>1,773</b>	
<b>TOTAL ENVIRONMENT</b>	<b>Expenditure</b>	<b>14,090,570</b>	<b>14,116,542</b>	<b>25,972</b>	<b>65,000</b>	<b>65,000</b>	<b>90,972</b>	
	<b>Income</b>	<b>(7,054,630)</b>	<b>(7,347,320)</b>	<b>(292,690)</b>	<b>0</b>	<b>0</b>	<b>(292,690)</b>	
	<b>TOTAL</b>	<b>7,035,940</b>	<b>6,769,222</b>	<b>(266,718)</b>	<b>65,000</b>	<b>65,000</b>	<b>(201,718)</b>	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>HEALTH AND WELL-BEING</b>								
Assistant Director : Steve Joel								
<b>ARTS AND ENTERTAINMENT</b>								
Service Manager : Adam Burgan								
ARTS	Expenditure	1,850,980	2,123,974	272,994			272,994	The Arts & Entertainment Service has enjoyed a very successful year with a significant increase in attendance leading to increased income across all areas. The increase in attendance has led to higher costs in staffing, marketing and other areas but the additional income has mitigated this. The impact on the building with increased usage will need to be considered in time if the usage levels are to be maintained. The development and refinement of the programme has proved successful as has increasing marketing spend in attracting new audiences and increasing audience retention.
Portfolio Holder : Cllr Sylvia Seal	Income	(1,468,890)	(1,792,748)	(323,858)			(323,858)	
	TOTAL	382,090	331,226	(50,864)	0	0	(50,864)	
<b>TOTAL ARTS</b>	<b>Expenditure</b>	<b>1,850,980</b>	<b>2,123,974</b>	<b>272,994</b>	<b>0</b>	<b>0</b>	<b>272,994</b>	
	<b>Income</b>	<b>(1,468,890)</b>	<b>(1,792,748)</b>	<b>(323,858)</b>	<b>0</b>	<b>0</b>	<b>(323,858)</b>	
	<b>TOTAL</b>	<b>382,090</b>	<b>331,226</b>	<b>(50,864)</b>	<b>0</b>	<b>0</b>	<b>(50,864)</b>	
<b>SPORT AND LEISURE FACILITIES</b>								
Service Manager : Steve Joel								
GOLDENSTONES	Expenditure	264,720	242,276	(22,444)			(22,444)	
Portfolio Holder : Cllr Sylvia Seal	Income	(109,510)	(111,594)	(2,084)			(2,084)	
	TOTAL	155,210	130,682	(24,528)	0	0	(24,528)	
SPORT FACILITIES	Expenditure	138,010	163,304	25,294			25,294	
Portfolio Holder : Cllr Sylvia Seal	Income	(61,000)	(61,793)	(793)			(793)	
	TOTAL	77,010	101,511	24,501	0	0	24,501	
<b>TOTAL SPORT AND LEISURE FACILITIES</b>	<b>Expenditure</b>	<b>402,730</b>	<b>405,580</b>	<b>2,850</b>	<b>0</b>	<b>0</b>	<b>2,850</b>	
	<b>Income</b>	<b>(170,510)</b>	<b>(173,387)</b>	<b>(2,877)</b>	<b>0</b>	<b>0</b>	<b>(2,877)</b>	
	<b>TOTAL</b>	<b>232,220</b>	<b>232,193</b>	<b>(27)</b>	<b>0</b>	<b>0</b>	<b>(27)</b>	
<b>COMMUNITY HEALTH AND LEISURE</b>								
Service Manager : Lynda Pincombe								
RESOURCE CENTRE	Expenditure	56,950	63,884	6,934			6,934	Overspend offset by small underspend in Community Health and Leisure Budget.
Portfolio Holder : Cllr Sylvia Seal	Income	0	(1,798)	(1,798)			(1,798)	
	TOTAL	56,950	62,086	5,136	0	0	5,136	
COMMUNITY HEALTH & LEISURE	Expenditure	938,750	955,811	17,061			17,061	As projected, the Community Health and Leisure budget was marginally underspent (outturn within 1.7% of overall annual budget) due to expected salary savings.
Portfolio Holder : Cllr Sylvia Seal	Income	(244,520)	(268,583)	(24,063)			(24,063)	
	TOTAL	694,230	687,228	(7,002)	0	0	(7,002)	
<b>TOTAL COMMUNITY HEALTH AND LEISURE</b>	<b>Expenditure</b>	<b>995,700</b>	<b>1,019,695</b>	<b>23,995</b>	<b>0</b>	<b>0</b>	<b>23,995</b>	
	<b>Income</b>	<b>(244,520)</b>	<b>(270,381)</b>	<b>(25,861)</b>	<b>0</b>	<b>0</b>	<b>(25,861)</b>	
	<b>TOTAL</b>	<b>751,180</b>	<b>749,314</b>	<b>(1,866)</b>	<b>0</b>	<b>0</b>	<b>(1,866)</b>	



Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Management	Variance expected 31/03/15	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>HOUSING AND WELFARE</b>								
<b>Service Manager : Kirsty Larkins</b>								
WELFARE	Expenditure	317,760	306,507	(11,253)			(11,253)	Careline income is up significantly and looking good for our big push in 2015/16.
Portfolio Holder : Cllr Ric Pallister	Income	(363,560)	(355,298)	8,262			8,262	
	TOTAL	(45,800)	(48,791)	(2,991)	0	0	(2,991)	
HOUSING	Expenditure	1,009,350	892,206	(117,144)			(117,144)	For the whole year we have come in underspent as a service this is largely due to the reduction in use of B&B accommodation, we are dealing with cases much earlier in the process. We have also reduced the spend on rent in advance and prevention fund, void costs by having tighter process in place. Due to the reduction in expenditure and the team are up to date with debt collection we have been able to make a smaller bad debt provision which has contributed to the savings.
Portfolio Holder : Cllr Ric Pallister	Income	(293,550)	(225,648)	67,902			67,902	
	TOTAL	715,800	666,558	(49,242)	0	0	(49,242)	
<b>TOTAL HOUSING AND WELFARE</b>	<b>Expenditure</b>	<b>1,327,110</b>	<b>1,198,713</b>	<b>(128,397)</b>	<b>0</b>	<b>0</b>	<b>(128,397)</b>	
	<b>Income</b>	<b>(657,110)</b>	<b>(580,946)</b>	<b>76,164</b>	<b>0</b>	<b>0</b>	<b>76,164</b>	
	<b>TOTAL</b>	<b>670,000</b>	<b>617,767</b>	<b>(52,233)</b>	<b>0</b>	<b>0</b>	<b>(52,233)</b>	
<b>FAMILY SUPPORT PROGRAMME</b>								
<b>Service Manager : Steve Joel</b>								
FAMILY SUPPORT PROGRAMME	Expenditure	290,390	290,726	336			336	
Portfolio Holder : Cllr Ric Pallister	Income	(290,390)	(290,732)	(342)			(342)	
	TOTAL	0	(6)	(6)	0	0	(6)	
<b>TOTAL FAMILY SUPPORT PROGRAMME</b>	<b>Expenditure</b>	<b>290,390</b>	<b>290,726</b>	<b>336</b>	<b>0</b>	<b>0</b>	<b>336</b>	
	<b>Income</b>	<b>(290,390)</b>	<b>(290,732)</b>	<b>(342)</b>	<b>0</b>	<b>0</b>	<b>(342)</b>	
	<b>TOTAL</b>	<b>0</b>	<b>(6)</b>	<b>(6)</b>	<b>0</b>	<b>0</b>	<b>(6)</b>	

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		£	£	£	£	£	£	
<b>COUNTRYSIDE</b>								
<b>Service Manager : Katy Menday</b>								
COUNTRYSIDE	Expenditure	385,510	422,494	36,984			36,984	The Country Parks performed well on Yeovil Country Park and Ham Hill Country Park, coming in on or under budget at year end. The replacement vehicles from capital have worked well and reduced fleet costs for the sites. Chard Reservoir has a £3k overspend as emergency works had to be completed to the sluice operation mechanism after an incident in January 2015. The countryside manager was on maternity leave from April - Oct 2014 with an extra expense of £10K to the service. The Ninesprings Centre and cafe opened in October 2014 and incurred a variety of set up costs in excess of those originally anticipated, including fitters, ICT and connectivity plus purchase of tools and equipment. The ranger and cafe team have worked hard to reduce costs, and increase income, across the board to try and cover this extra expenditure.
	Income	(141,940)	(164,130)	(22,190)			(22,190)	Income continues to be generated in a range of ways across the sites from various licences to sale of wood and some agri environment schemes. The income available under stewardship schemes is now less, and we lost £2K on Ham Hill Country Park, due to this. The angling licence at Chard reservoir continues to perform well and is due for re-negotiation in 2015. Income from events and activities was lower than in previous years, as we had problems with the booking procedures, which we have amended for 2015, with online bookings due to go live in the Summer. It is hoped that more income from events will be secured for 2015/16. Some small general donations were also forthcoming from Friends groups and members of the public in support of various projects on Ham Hill Country Park and Yeovil Country Park. The new cafe at Ninesprings has performed well, out performing the business plan.
<b>Portfolio Holder : Cllr Sylvia Seal</b>	TOTAL	243,570	258,364	14,794	0	0	14,794	Despite good performance by the Ninesprings Cafe, the Yeovil country park centre build and rangers move, plus the opening of the café and maternity leave of the service manager has left us with a £14.7K over spend. This is not an indication of how future years will end as the cafe will continue to perform well, the events income should increase now that Yeovil has a new centre and facilities.
<b>TOTAL COUNTRYSIDE</b>	<b>Expenditure</b>	<b>385,510</b>	<b>422,494</b>	<b>36,984</b>	<b>0</b>	<b>0</b>	<b>36,984</b>	
	<b>Income</b>	<b>(141,940)</b>	<b>(164,130)</b>	<b>(22,190)</b>	<b>0</b>	<b>0</b>	<b>(22,190)</b>	
	<b>TOTAL</b>	<b>243,570</b>	<b>258,364</b>	<b>14,794</b>	<b>0</b>	<b>0</b>	<b>14,794</b>	
<b>TOTAL HEALTH AND WELL-BEING</b>	<b>Expenditure</b>	<b>5,252,420</b>	<b>5,461,182</b>	<b>208,762</b>	<b>0</b>	<b>0</b>	<b>208,762</b>	
	<b>Income</b>	<b>(2,973,360)</b>	<b>(3,272,324)</b>	<b>(298,964)</b>	<b>0</b>	<b>0</b>	<b>(298,964)</b>	
	<b>TOTAL</b>	<b>2,279,060</b>	<b>2,188,858</b>	<b>(90,202)</b>	<b>0</b>	<b>0</b>	<b>(90,202)</b>	
<b>TOTAL STRATEGIC DIRECTOR - OPERATIONS AND CUSTOMER FOCUS</b>	<b>Expenditure</b>	<b>19,922,890</b>	<b>20,128,090</b>	<b>205,200</b>	<b>65,000</b>	<b>65,000</b>	<b>270,200</b>	
	<b>Income</b>	<b>(10,137,760)</b>	<b>(10,709,890)</b>	<b>(572,130)</b>	<b>0</b>	<b>0</b>	<b>(572,130)</b>	
	<b>TOTAL</b>	<b>9,785,130</b>	<b>9,418,200</b>	<b>(366,930)</b>	<b>65,000</b>	<b>65,000</b>	<b>(301,930)</b>	

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		£	£	£	£	£	£	
TOTAL SSDC	Expenditure	82,019,660	80,991,631	(1,028,029)	288,180	288,180	(739,849)	
	Income	(64,138,630)	(64,514,520)	(375,890)	14,700	14,700	(361,190)	
	<b>TOTAL</b>	<b>17,881,030</b>	<b>16,477,111</b>	<b>(1,403,919)</b>	<b>302,880</b>	<b>302,880</b>	<b>(1,101,039)</b>	